

Theme: "Towards an Inclusive World of Work: Lessons from COVID-19"

COVID-19 has highlighted the urgent need to address growing inequalities in the world of work. This includes the differing abilities of businesses and workers in the region to adopt a hybrid work model, differing levels of access to training and skills upgrading, as well as challenges faced in developing an inclusive workplace culture that supports mental well-being and work-life harmony. This conference will bring together senior government, union and employer representatives, to share lessons learnt from COVID-19 on promoting inclusivity in the future world of work. In view of the International Labour Organization's global call to orient a human-centred recovery that is inclusive, sustainable and resilient, the speakers will also discuss the pertinent challenges and opportunities for regional tripartite partners to (i) promote inclusive models for hybrid work, (ii) make lifelong learning work for all and (iii) support mental well-being and work-life harmony.

Indicates plenary - merging with HR Tech Festival Asia 2021 programme

Time (GMT +8/ SGT time	ASEAN Future of Work Conference Programme			
10:00AM – 10:15AM	Keynote Address and Opening Remarks of ASEAN Future of Work Conference			
	Speaker: Dato Lim Jock Hoi, Secretary-General of ASEAN			
10:15AM – 11:15AM	[Panel Discussion] Blessing or Burden? Harnessing the Potential of Hybrid Work for a More Inclusive Future of Work – 60 mins			
	Hybrid models of work are likely to persist beyond the pandemic, as they provide a way for businesses to remain resilient during disruptions. They also allow workers flexibility to combine onsite and offsite work as they and their employers see fit. Hybrid work presents opportunities for employers to promote diversity and inclusion in the workplace by eliminating barriers regarding location, disabilities and caregiving.			
	However, hybrid work also risks accentuating social inequalities, as the potential for remote work is highly concentrated among skilled workers in a handful of industries, occupations and geographies. Lower-wage workers are more often unable to perform their jobs remotely and so are disproportionately			

affected by COVID-19 lockdown measures. Likewise, those who can work remotely may not necessarily have access to a conducive environment to do so.

The panellists will talk about the challenges and opportunities of using hybrid work to promote a more inclusive world of work.

Questions to be discussed include:

- 1. Hybrid work may be advantageous or more suited for certain sectors or job roles. What are your thoughts on this and what roles can governments, employers and unions play to mitigate this disproportionate impact?
- 2. How did Malaysians perceive flexible work arrangements before the pandemic? With the MCO/Covid-19 experience, have perceptions changed? If so, do share some of the changes and the impact on TalentCorps' initiatives or policies?
- 3. As a business leader, what is the key lesson that you've learnt from implementing hybrid work in your organisation? What do you see as the business case/reasons for businesses to continue to offer hybrid work arrangements beyond the pandemic (e.g. as a means to attract talent and to prepare for future disruptions like another pandemic?

Moderator:

	Name	Designation
1.	Ms Jacqueline	Director and Founder, aAdvantage Consulting
	Gwee	Group Pte Ltd

Panellists:

	Name	Designation
1.	Mdm Mahuran	Head, Group Research Development & Policy and
	Saro Sariki	Head, Malaysian Professional Talent, Talent
		Corporation Malaysia Berhad
2.	Mr Sunil Setlur	Chief People Officer, Gojek
3. Mr Najati Lega		Legal Specialist, Inclusive Labour Markets, Labour
	Ghosheh	Relations and Working Conditions Branch,
		International Labour Organization

11:15AM – 11.30AM

Conference Break - 15 mins

11:30AM – 12:30PM

[Panel Discussion] Fostering Inclusive Workplaces that Support Mental Well-being and Work-life Harmony – 60 mins

There has been increasing attention on workers' well-being and growing recognition that a negative work environment adversely impacts workers' motivation and work performance. The COVID-19 outbreak has seen many workplaces adopting work-from-home arrangements. While this has brought about benefits such as increased flexibility and time with family, this has also blurred the lines between work and home, leading to longer working hours, increased stress and higher risk of burnout.

This panel will discuss the role that governments and employers can play to build a conducive and inclusive workplace to support workers' mental well-being and work-life harmony. This includes promoting mental health awareness in the workplace, setting out guidelines and best practices and empowering colleagues to look for their at-risk peers etc.

Questions to be discussed include:

- 1. Safe Work Australia leads the development of national policy to improve work health and safety of workers across Australia. How has Safe Work Australia been working with tripartite partners to support workers' mental well-being and work-life harmony?
- 2. How is Rolls-Royce Singapore prioritising your employees' well-being, including creating a safe environment for them to seek help regarding workplace stresses during the pandemic? How are these measures customised across the region?

Moderator:

Name		Designation
1.	Dr Francis Yeoh	President, Singapore Association for Mental Health
		(SAMH)

Panellists:

	Name	Designation
1.	Ms Michelle	CEO, Safe Work Australia
	Baxter	
2.	Dr Bicky Bhangu	President, Southeast Asia, Pacific & South Korea,
		Rolls-Royce Singapore Pte Ltd
3.	Ms Evelyn Kwek	Managing Director, ASEAN/ANZ, Great Place to
	•	Work Institute, Singapore

12:30PM – 1:45PM

Conference Break - 75 mins

1:45PM – 2:45PM

[Panel Discussion] Making Lifelong Learning and Reskilling Work for All – 60 mins

COVID-19 has been a forceful reminder that lifelong learning is crucial for businesses and workers to adapt to job and skills demands which can change very rapidly. Skills upgrading can also improve workers' career prospects and employability, as well as enable them to offer more value to their employers. This panel will discuss how tripartite leaders can support businesses and workers to reskill and upskill during COVID-19, especially SMEs, displaced workers, lower-wage workers etc. who may have less access and resources to engage in skills upgrading.

Potential questions to be discussed include:

1. What policies and initiatives has Indonesia/Singapore implemented to help workers most affected by the pandemic, including displaced workers and

- lower-wage workers to reskill and upskill? How can access to these initiatives be ensured, and what role can tripartite partners play to help?
- 2. It has been reported that inclusion will be a key tenet of Indonesia's G20 Presidency in 2022. Can you share more about how Indonesia is ensuring inclusiveness as the labour market evolve to adapt to a post-pandemic world of work?
- 3. In your opinion, what is the role that HR leaders can play to meet the diverse training needs of workers across different job functions?

Moderator:

	Name		Designation	on				
1.	Ms	Carolyn	Managing	Director	and	Digital	Innovation	Leader,
	Chin-Pa	arry	PwC Singa	apore		-		

Panellists:

	Name	Designation
1.	Dr Anwar	Secretary General, Ministry of Manpower Indonesia
	Sanusi	
2.	Ms Phyllis Lim	Deputy Director, U Care Centre, NTUC Singapore
3.	Mr Daryl Neo	Corporate Planning and Strategy Manager, Omni-
	-	Plus System Limited

2:45PM -3.00PM Conference Break - 15 mins

3:00PM - 3.40PM

[Panel Discussion] The Future of Work: A Journey to 2022 – Understanding the Trends that Will Impact How We Work Next Year - 40 mins

The traditional thinking of the workplace no longer exists as Covid-19, technology and demographic shifts are transforming the way organisations operate. There is now increasing pressure for businesses to build digital resilience as organisations and within their workforce, to be prepared for tomorrow's challenges and to seize opportunities in the future of work. This panel discussion brings together leading industry experts to explore emerging trends that businesses should prepare for in 2022 and beyond. The panel will discuss how employers, business, and leaders can rethink their workplaces, work models and workflows to develop a human-centred strategy for the future of work.

Questions to be discussed include:

- 1. If you could only choose one, what is the key HR and skills trend that will impact jobs and workers in the region over the next 5 years? How will it shape public policies and business HR strategies?
- 2. As the leader of a leading global firm, can you share what is the top people challenge for your organisation as you prepare for 2022? How is Deloitte addressing this challenge?

		Name	Designation			
l	1.	Mr Srinivas B	Chief, Skills and Employability Branch, International			
l		Reddy	Labour Organization			
l	2.	Mr Indranil Roy	Executive Director, Deloitte Southeast Asia			
l						
Γ	End of ASEAN Future of Work Conference					

3:40PM End of ASEAN Future of Work Conference